مباحث ویژه پیرامون فضای سایبر

وب استراتژیک
و استراتژی وب

«مروری بر فرآیند تطور وب»

Strategic Web and Strategy of Web
A Review on the Process of Web Evolution

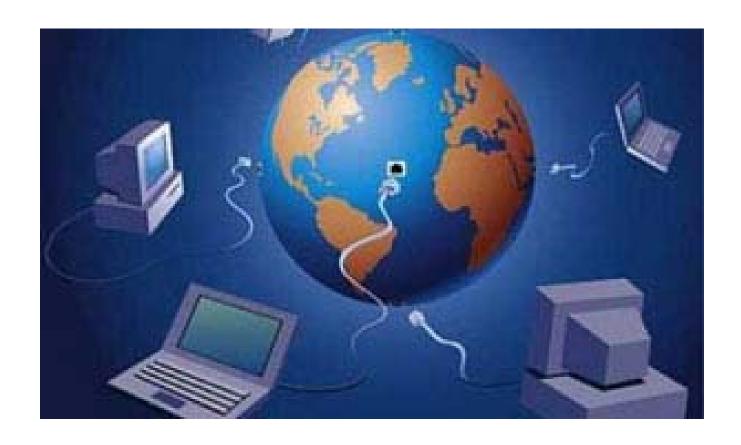کاظم فولادی
دانشکده مهندسی برق و کامپیوتر
دانشگاه تهران

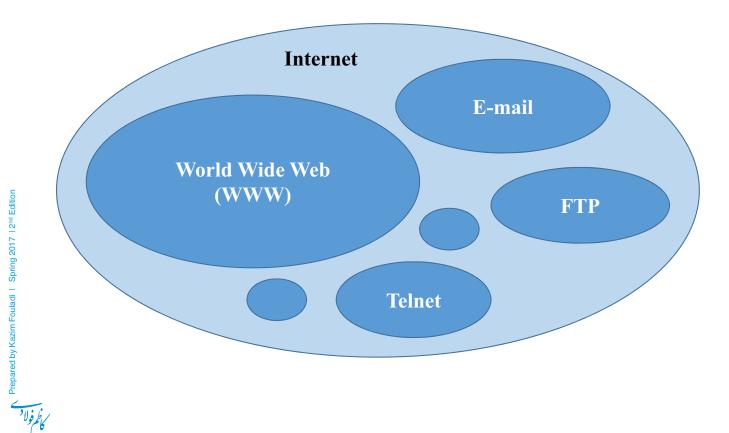http://courses.fouladi.ir/cyber

وب استراتژیک

۱

مقدمه
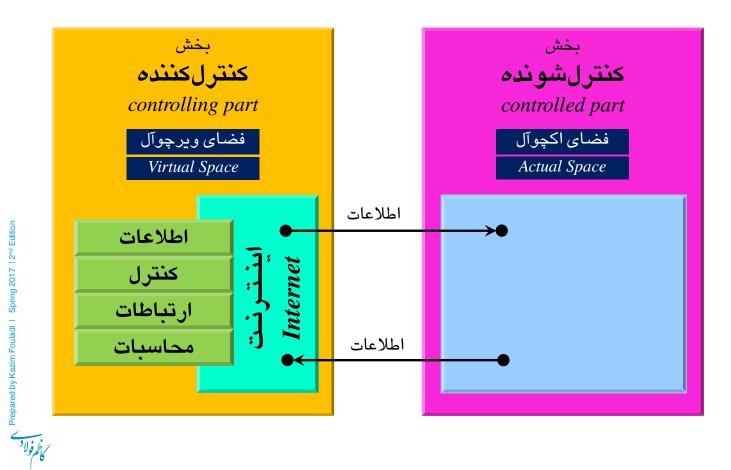
اینترنت و وب

وب پر استفاده‌ترین بخش از اینترنت
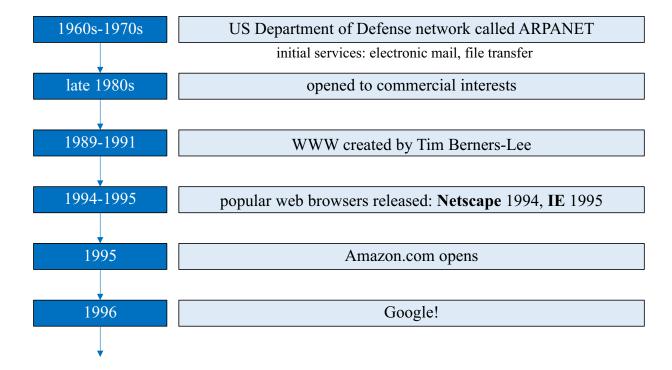
اینترنت به‌عنوان یک کاربرد

بخش
کنترل‌کننده
controlling part

فضای ویرچوآل
Virtual Space

اطلاعات
کنترل
ارتباطات
محاسبات

اینترنت
Internet

بخش
کنترل‌شونده
controlled part

فضای اکچوآل
Actual Space

اطلاعات

اطلاعات

تاریخچه‌ی اینترنت

1960s-1970s	US Department of Defense network called ARPANET
	initial services: electronic mail, file transfer
late 1980s	opened to commercial interests
1989-1991	WWW created by Tim Berners-Lee
1994-1995	popular web browsers released: **Netscape** 1994, **IE** 1995
1995	Amazon.com opens
1996	Google!

#1
IMP
UCLA

#1
HOST
Sigma 7

THE ARPA NETWORK

SEPT 1969

1 NODE

940

#2
SRI

#4
UTAH

PDP 10

360

#3
UCSB

#1
UCLA

Sigma 7

THE ARPA NETWORK

DEC 1969

4 NODES

ARPANET GEOGRAPHIC MAP, JUNE 1977

Legend:
- 〰 SATELLITE CIRCUIT
- ○ IMP
- □ TIP
- ▲ PLURIBUS IMP

(NOTE: THIS MAP DOES NOT SHOW ARPA'S EXPERIMENTAL SATELLITE CONNECTIONS)

NAMES SHOWN ARE IMP NAMES, NOT (NECESSARILY) HOST NAMES

نهادهای حاکم بر اینترنت

1986

نیروی ضربت مهندسی اینترنت
The Internet Engineering Task Force

http://www.ietf.org/

1998

بنگاه اینترنت برای نام‌ها و شماره‌های منتسب
Internet Corporation for Assigned Names and Numbers

http://www.icann.org/

1998

کنسرسیوم وب جهان گستر
World Wide Web Consortium

http://www.w3c.org/

Domain Name System

This diagram is a model of the Domain Name System (DNS), a system vital to the smooth operation of the Internet. The goal of this diagram is to explain what DNS is, how it works, and how it's governed.

The diagram knits together many facts about DNS in hopes of presenting a comprehensive picture of the system and the context in which it operates.

Concept Map

A concept map is a kind of intra-Verbal concept map to help organizations...

standards organizations

ISOC

IETF

working groups

IESC

IAB

IANA

Implementors

ISO

RFCs

BIND

United States government

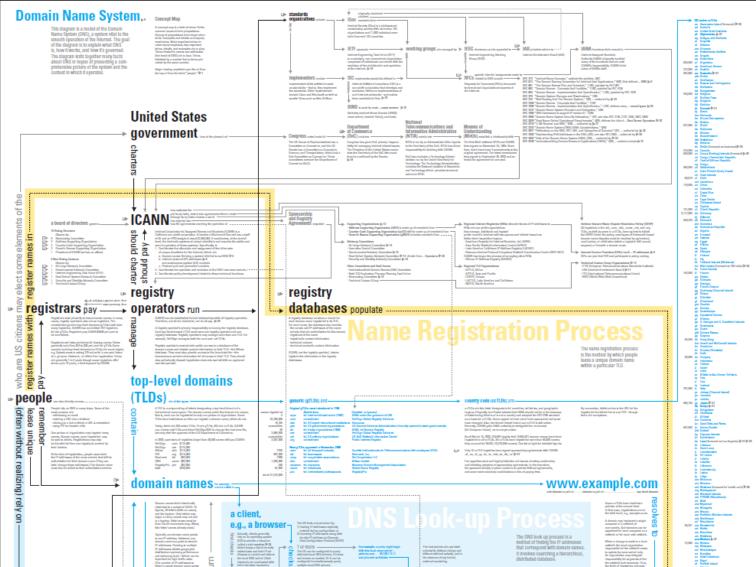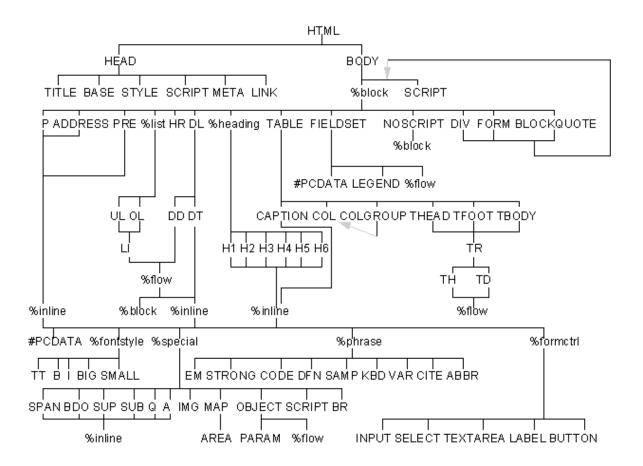**Congress**

Department of Commerce (DoC)

National Telecommunications and Information Administration (NTIA)

Memo of Understanding (MoUs)

charters

ICANN

a board of directors

should charter

Sponsorship and Registry Agreements

Supporting Organizations

Advisory Committees

Regional Internet Registries (RIRs)

Uniform Domain-Name Dispute-Resolution Policy (UDRP)

registrars *pay*

registry operators *run*

registry databases *populate*

pay   *manage*

Name Registration Process

The name registration process is the method by which people lease a unique domain name within a particular TLD.

people

who are US citizens may elect some elements of the

register names with

lease names

top-level domains (TLDs)

contain

generic (gTLDs) and

country code (ccTLDs)

domain names

www.example.com

resolves to

DNS Look-up Process

a client, e.g., a browser

checks

The DNS look-up process is a method of finding the IP addresses that correspond with domain names. It involves searching a hierarchical, distributed database.

زبان HTML

پروتکل HTTP

HTTP Methods
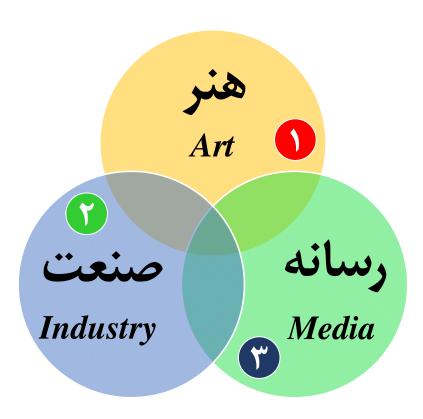
- **GET** ⟶ Request for a web page or an object from server
- **PUT** ⟶ For sending a document to the server
- **POST** ⟶ For sending data or information about client to the server
- **DELETE** ⟶ Request to Delete an object on the server
- **HEAD** ⟶ Request for information about a web page or a document
- **TRACE** ⟶ Used to trace the proxies and tunnels in the path from client to server
- **OPTION** ⟶ Used to determine server's capabilities

پروتکل HTTPS

وب: هنر، صنعت یا رسانه؟

وب استراتژیک

۲
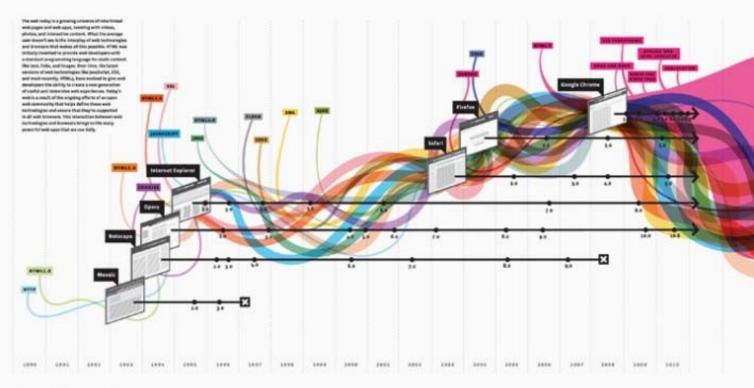
تطور وب

The Evolution of the Web

تطور وب

انتقال از وب یک به وب دو
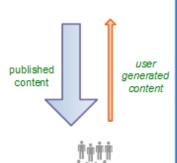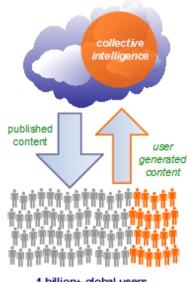
تطور وب

کاربردهای وب دو

Social Media Landscape

FredCavazza.net

تطور وب

مقایسه‌ی وب یک با وب دو
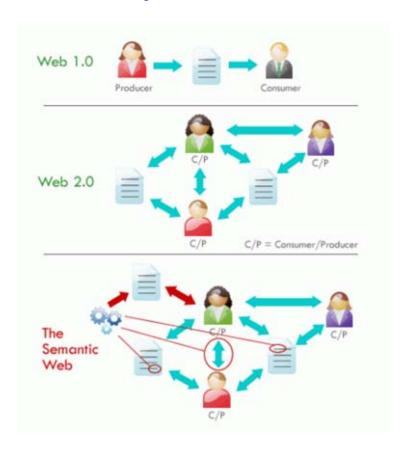
Web 1.0	Web 2.0
Reading	Reading/Writing
Companies	Communities
Client-Server	Peer to Peer
HTML, Portals	XML, RSS
Taxonomy	Tags
Owning	Sharing
IPOs	Trade sales
Netscape	Google
Web forms	Web applications
Screen scraping	APIs
Dialup	Broadband
Hardware costs	Bandwidth costs
Lectures	Conversation
Advertising	Word of mouth
Services sold over the web	Web services
Information portals	Platforms

تطور وب

از وب یک تا وب معنایی

تطور وب

مقایسه‌ی وب دو با وب سه

Web 2.0	Web 3.0
Read/Write Web	Portable Personal Web
Communities	Individuals
Sharing Content	Consolidating Dynamic Content
Blogs	Lifestream
AJAX	RDF
Wikipedia, google	Dbpedia, igoogle
Tagging	User engagement

تطور وب

ساختار پشته‌ی وب معنایی

SEMANTIC WEB STACK

WTF IS THE SEMANTIC WEB
AND WHY SHOULD WE CARE?

WTF IS SEMANTICS?

Semantics is related to syntax in most languages. Syntax is how you say something, where semantics is the meaning behind what you have said. When substituting one part of the sentence with another word or syntax, the syntax of the sentence changes, while the semantics may remain the same.

I LOVE THE INTERNET — Syntax

I ♥ THE INTERNET — Semantics

While the syntax has changed, the semantics of the sentence has remained the same.

WTF IS THE SEMANTIC WEB?

The **WEB** is a system of interlinked hypertext documents accessed through the Internet. Sir Timothy John Berties-Lee is credited with inventing the World Wide Web.

`HTML`

The **SEMANTIC WEB** is a group of methods and technologies that allows machines to understand the semantics of information on the World Wide Web.

`XML`

WTF, WEB 2.0 vs WEB 3.0?

WEB 2.0

WEB 2.0 focused on communities, social networks, RSS feeds, Google and the immergence of user content.

YouTube · Twitter · Facebook

WEB 3.0

WEB 3.0 focuses on the individual, user behavior, the portable personal web, consolidating dynamic content and the semantics web.

WTF DOES THIS HAVE TO DO WITH COMPUTERS?

The Internet created a standard way for computers to talk to one another in order to exchange information and data.

WEB 2.0: HTML

However, computers merely mimic information to one another creating a quick and easy way to view information.

When you type a web address into your browser your computer connects with the website and **retrieves** the data on that website.

This document is written in a language called **HTML**. The HTML language defines a syntax that computers understand but not one that provides meaning.

RETRIEVING <PANCAKE BUNNY.JPG>

HTML merely describes the document and the link between other documents, while the components of the Semantic Web can describe what the document is.

WEB 3.0: XHTML

WHY ARE YOU LOOKING AT A BUNNY WITH A PANCAKE ON ITS HEAD?

By rewriting the original **HTML** code with **Extensible HTML**, interspersed with **XML**, the website data has now become machine-readable. This enables content managers to add meaning to internet content.

COMPONENTS OF THE SEMANTIC WEB

The semantic web uses these tools to construct a giant global graph.

RDF
is a simple language for expressing data models, which refer to objects and their relationships. An RDF-based model can be represented in XML syntax.

RDF SCHEMA
is a language for generalized hierarchies of such properties and classes.

SPRAQL
SPRAQL

OWL
adds more vocabulary for describing properties and classes among others.

XML
provides an elemental syntax for content structure within documents, it associated no semantics with the meaning of the content.

XML SCHEMA
is a language for providing and restricting the structure and content of elements contained within XML documents.

WHY DO WE NEEDS THIS?

The intent of the semantic web is to enhance the usability and usefulness of the internet and its interconnected resources.

TRULY PERSONALIZED SEARCH RESULTS

Where can I get a burrito?

With an ever growing dependency on search engines the semantic web would enable faster and more comprehensive results tailored to your previous searches and personal interests.
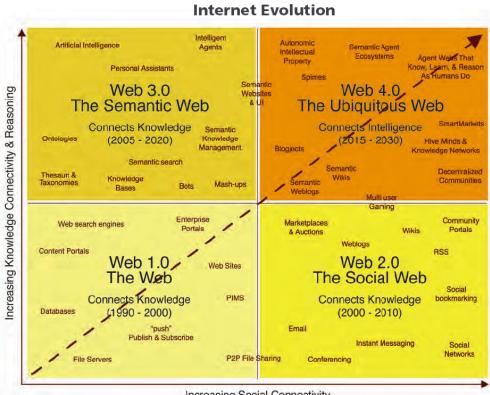
24-HR CONNECTIVITY

Where is Sam right now?

The semantic web would allow for complete connectivity with people, places and things. The integration of data from all corners of the web would turn your computer from a simple tool to an automated think tank.

PROJECTS BASED ON THE SEMANTIC WEB

DBpedia
An effort to publish structured data extracted from Wikipedia the data is published in RDF and made available on the web for use under the GNU Free Documentation License.

GoodRelations
A popular vocabulary for describing product information, prices, payment options, etc. It also clearly delineates the trends in supply and demand. It is currently being used by Best Buy, Yahoo and O'Reilly Media.

Friend of a Friend
A machine readable ontology describing persons, their usual activities and their relations to other people and events. FOAF allows groups of people to connect without the need for a centralized database.

SIOC
It provides a vocabulary of terms and relationships that model web data spaces. Examples of such data spaces are: discussion forums, weblogs, blogrolls, feed subscriptions, mailing lists, shared bookmarks, and image galleries.

SOURCES: W3.ORG | SEMANTICWEB.COM | SEMANTICWEB.ORG | INFOMESH.NET | SCIENTIFIC AMERICAN

تطور وب

حرکت به سوی وب چهار

Internet Evolution
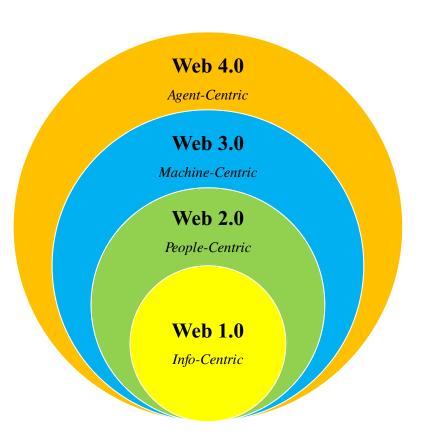
Source: Nova Spivak, Radar Networks & Mills Davis, Project10x

تطور وب

مرکزیت در نسخه‌های متوالی وب

وب استراتژیک

۳

آینده‌شناسی وب
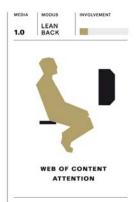
آینده‌شناسی وب

بر مبنای روی‌کرد رسانه‌ای به وب
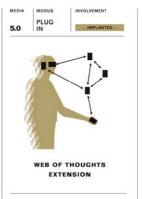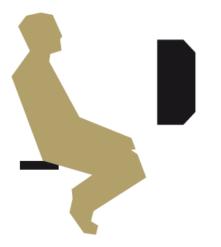
آینده‌شناسی وب

وب توجه به محتوا

trendne

آینده‌شناسی وب

وب توانمندی ارتباطات

WEB 2.0

UGC/VIDEOS

WEBLOG

INTERACTIVE OOH

INSTANT MESSAGING

CROWDSOURCING

PODCAST

SOCIAL NETWORKS

WIKI

VIRALS

SOCIAL COMMERCE

AUCTIONS

WIDGETS

trendone
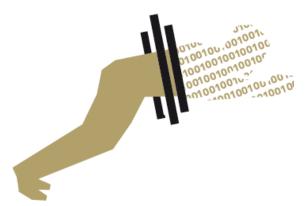
آینده‌شناسی وب

وب غوطه‌وری در زمینه

MEDIA	MODUS	INVOLVEMENT
3.0	JUMP IN	...TEMPORARY...

WEB 3D

CINEMATIC GAMES

SEMANTIC WEB

HOLO ENTERTAINMENT

3D CHAT

SMART SEARCH

HOLO TV & GAMING

VIRTUAL WORLDS

SMART AV EXPLORATION

MMORPG

VIRTUAL SHOPPING

SMART ADVERTISING

CONSOLE

GAMING

GESTURE CONTROL

WEB OF CONTEXT
IMMERSION

trendone

آینده‌شناسی وب

وب اتصال اشیا
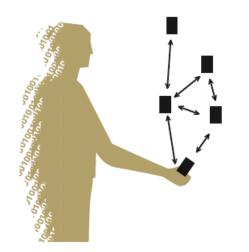
MEDIA	MODUS	INVOLVEMENT
4.0	**ALWAYS ON**	...PERMANENT...

WEB OF THINGS
CONNECTIVITY

OUTERNET
AUGMENTED REALITY
PRINT PLUS
OUTDOOR INWORLD
HYPERLOCALITY
GEOSPATIAL WEB
CONNECTED SPACE
AUGMENTED GOOGLES
AI AGENTS
ULTRA LOCAL NETWORKS
CLOUD COMPUTING
VOICE PROCESSING
WEARABLE TECHNOLOGY
MOBILE COMMUNITY
TACTILE INTERFACE
FACE RECOGNITION
OBJECT RECOGNITION
SHY TECH

trendone
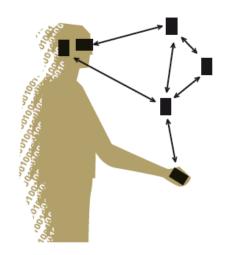
آینده‌شناسی وب

وب گسترش افکار

MEDIA	MODUS	INVOLVEMENT
5.0	PLUG IN	...IMPLANTED...

WEB OF THOUGHTS EXTENSION

BRAIN COMPUTER INTERFACE

TOTAL IMMERSION

ACTIVE CONTACT LENSE

AUGMENTED VISION

TELEPATHY

NEURO WEB INTERFACES

5 SENSE IMMERSION

CLAYTRONICS

ARTIFICIAL BRAIN

REAL WORLD AVATARS

NEUROBOTS

NATURAL LANGUAGE PROCESSING

NEURO ENHANCEMENT

EYECHIP

IMPLANTS

HUMAN TECHNOLOGY CONVERGENCE

FULLBODY PROSTHESIS

VOICELESS COMMUNICATION

BRAINWAVE CONTROL

HUMAN 2.0

trendone
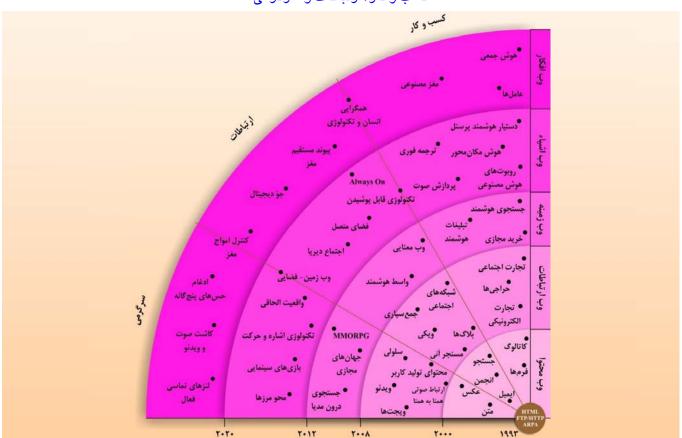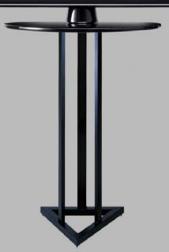
بسط وب

کسب و کار، ارتباطات و سرگرمی

The internet explodes into the real world ...
starting to leave our PCs...

2005   2010   2015   2020

...and becomes increasingly mobile, ubiquitous and intuitive.

TECHNOLOGY. The internet will become more mobile, augmented and eventually completely immersive.
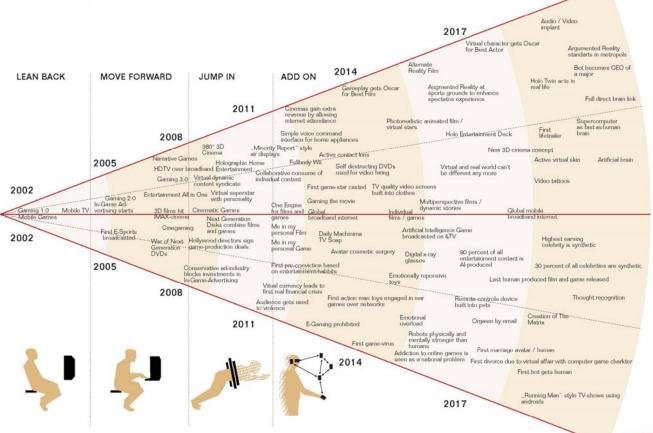
MARKETING. Marketing will turn from persuasion-marketing, to transparency marketing and will one day be more of a perfect information source, than just an advertising tool.

DAILY LIFE. Information nowadays is controlled by the active self-management of the user. As devices and content become more intelligent, input and output will become increasingly intuitive.

trendONE
NILS MÜLLER COMMUNICATIONS

FUTURE ENTERTAINMENT
THE CONVERGENCE OF FILM AND GAMING

BEST CASE

BASE CASE

WORST CASE

2020

2017

2014

2011

2008

2005

2002

2002

2005

2008

2011

2014

2017

2020

LEAN BACK **MOVE FORWARD** **JUMP IN** **ADD ON**

Upper section (Best case)

- Audio / Video implant
- Virtual character gets Oscar for Best Actor
- Argumented Reality standarts in metropols
- Bot becomes CEO of a major
- Holo Twin acts in real life
- Alternate Reality Film
- Gameplay gets Oscar for Best Film
- Augmented Reality at sports grounds to enhance spectatos experience
- Full direct brain link
- Cinemas gain extra revenue by allowing internet attendance
- Photorealistic animated film / virtual stars
- Holo Entertainment Deck
- Supercomputer as fast as human brain
- First lifetrailer
- Simple voice command interface for home appliances
- 360° 3D Cinema
- „Minority Report" style air displays
- Active contact lens
- New 3D cinema concept
- Narrative Games
- Holographic Home Entertainment
- Fullbody Wii
- Self destructing DVDs used for video hiring
- Virtual and real world can't be different any more
- Active virtual skin
- Artificial brain
- HDTV over broadband
- Collaborative consume of individual content
- Video tattoos
- Gaming 3.0
- Virtual dynamic content syndicate
- First game-star casted
- TV quality video screens built into clothes
- Entertainment All in One
- Virtual superstar with personality
- Gaming the movie
- Multiperspective films / dynamic stories
- Gaming 2.0
- 3D films hit
- Cinematic Games
- One Engine for films and games
- Global broadband internet
- Individual films / games
- Global mobile broadband internet
- Gaming 1.0
- Mobile TV
- Mobile Games
- IMAX-cinema
- Next Generation Disks combine films and games
- Me in my personal Film
- Daily Machinima TV Soap
- Artificial Intelligence Game broadcasted on &TV
- First E-Sports broadcasted
- Cinegaming
- War of Next Generation DVDs
- Hollywood directors sign game-production deals
- Me in my personal Game
- Avatar cosmetic surgery
- Digital x-ray glasses
- 80 percent of all entertainment contant is AI-produced
- Highest earning celebrity is synthetic
- Conservative ad-industry blocks investments in In-Game-Advertising
- First pre-conviction based on entertainment-habbits
- Emotionally reponsive toys
- 30 percent of all celebrities are synthetic
- Last human produced film and game released
- Vitual currency leads to first real financial crisis
- First action man toys engaged in war games over networks
- Remote-controle device built into pets
- Thought recognition
- Audience gets used to violence
- Creation of The Matrix
- E-Gaming prohibited
- Emotional overload
- Orgasm by email
- First marriage avatar / human
- Robots physically and mentally stronger than humans
- First game-virus
- Addiction to online games is seen as a national problem
- First divorce due to virtual affair with computer game charkter
- First bot gets human
- „Running Man" style TV-shows using androids

وب استراتژیک

۴

اینترنت
اشیا

INTERNET OF THINGS

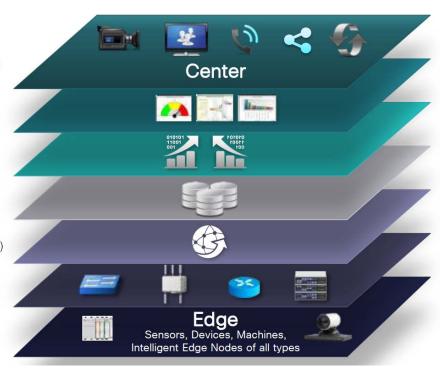| Management Capabilities		Application layer	IoT Applications	Security Capabilities	
Generic Management Capabilities	Specific Management Capabilities	Service support and Application support layer	Generic Support Capabilities Specific Support Capabilities	Generic Security Capabilities	Specific Security Capabilities
		Network layer	Networking Capabilities Transport Capabilities		
		Device layer	Device Capabilities Gateway Capabilities		

Levels

7 **Collaboration & Processes**
(Involving People & Business Processes)

6 **Application**
(Reporting, Analytics, Control)

5 **Data Abstraction**
(Aggregation & Access)

4 **Data Accumulation**
(Storage)

3 **Edge Computing**
(Data Element Analysis & Transformation)

2 **Connectivity**
(Communication & Processing Units)

1 **Physical Devices & Controllers**
(The "Things" in IoT)

Center

Edge
Sensors, Devices, Machines,
Intelligent Edge Nodes of all types

What exactly is the
"INTERNET?
of THINGS"?
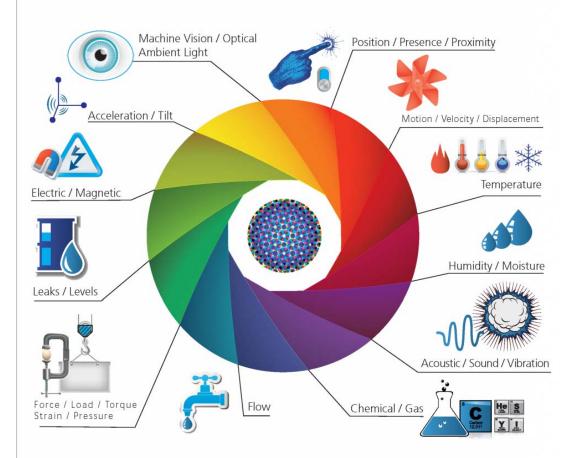
Smart Systems and the Internet of Things are driven by a combination of:

1. **SENSORS** & ACTUATORS

2. **CONNECTIVITY**
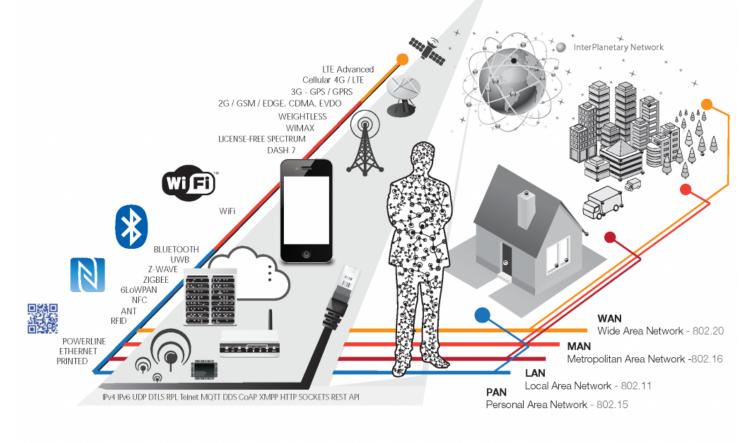
3. **PEOPLE** & **PROCESSES**

① SENSORS & *ACTUATORS*

We are giving our world a digital nervous system. Location data using GPS sensors. Eyes and ears using cameras and microphones, along with sensory organs that can measure everything from temperature to pressure changes.

Machine Vision / Optical Ambient Light

Position / Presence / Proximity

Acceleration / Tilt

Motion / Velocity / Displacement

Electric / Magnetic

Temperature

Leaks / Levels

Humidity / Moisture

Force / Load / Torque Strain / Pressure

Acoustic / Sound / Vibration

Flow

Chemical / Gas
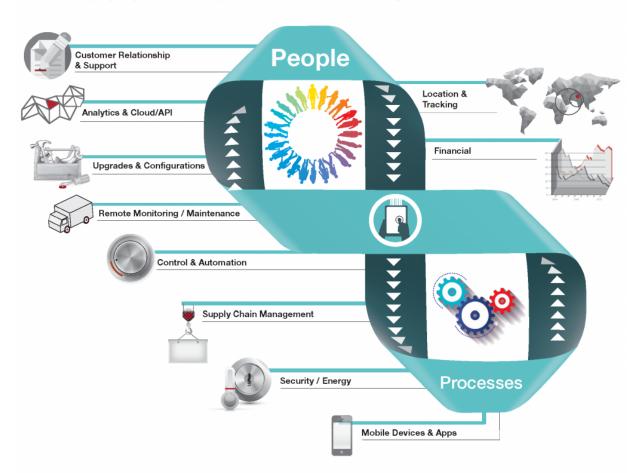
② CONNECTIVITY

These inputs are digitized and placed onto networks.

InterPlanetary Network

LTE Advanced
Cellular 4G / LTE
3G - GPS / GPRS
2G / GSM / EDGE, CDMA, EVDO
WEIGHTLESS
WIMAX
LICENSE-FREE SPECTRUM
DASH 7

WiFi™

WiFi

BLUETOOTH
UWB
Z-WAVE
ZIGBEE
6LoWPAN
NFC
ANT
RFID

POWERLINE
ETHERNET
PRINTED

WAN
Wide Area Network - 802.20

MAN
Metropolitan Area Network -802.16

LAN
Local Area Network - 802.11

PAN
Personal Area Network - 802.15

IPv4 IPv6 UDP DTLS RPL Telnet MQTT DDS CoAP XMPP HTTP SOCKETS REST API

③ PEOPLE & *PROCESSES*

These networked inputs can then be combined into bi-directional systems that integrate data, people, processes and systems for better decision making.

People

- Customer Relationship & Support
- Analytics & Cloud/API
- Upgrades & Configurations
- Remote Monitoring / Maintenance
- Control & Automation
- Supply Chain Management
- Security / Energy
- Mobile Devices & Apps
- Location & Tracking
- Financial

Processes

The interactions between these

entities are creating new types
of smart applications and services.
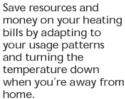
Starting with popular connected devices already on the market

SMART THERMOSTATS

nest

Save resources and money on your heating bills by adapting to your usage patterns and turning the temperature down when you're away from home.

CONNECTED CARS

CAR2GO

Tracked and rented using a smartphone. Car2Go also handles billing, parking and insurance automatically.

ACTIVITY TRACKERS

BASIS

67

Continuously capture heart rate patterns, activity levels, calorie expenditure and skin temperature on your wrist 24/7.

SMART OUTLETS

belkin

belkin

Remotely turn any device or appliance on or off. Track a device's energy usage and receive personalized notifications from your smartphone.

PARKING SENSORS

STREETLINE
CONNECTING THE REAL WORLD

Using embedded street sensors, users can identify real-time availability of parking spaces on their phone. City officials can manage and price their resources based on actual use.

And quickly advancing

TO ➡ DIVERSE APPLICATIONS

HOME
CONSUMER

TRANSPORT
MOBILITY

HEALTH
BODY

BUILDINGS
INFRASTRUCTURE

CITIES
INDUSTRY

Light bulbs
Security
Pet Feeding
Irrigation Controller
Smoke Alarm
Refrigerator
Infotainment
Washer / Dryer
Stove
Energy Monitoring

Traffic routing
Telematics
Package Monitoring
Smart Parking
Insurance Adjustments
Supply Chain
Shipping
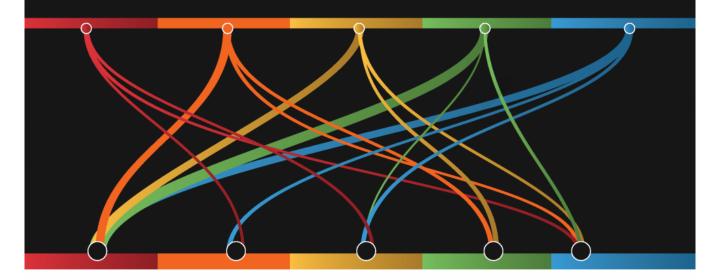Public Transport
Airlines
Trains

Patient Care
Elderly Monitoring
Remote Diagnostic
Equipment Monitoring
Hospital Hygiene
Bio Wearables
Food sensors

HVAC
Security
Lighting
Electrical
Transit
Emergency Alerts
Structural Integrity
Occupancy
Energy Credits

Electrical Distribution
Maintenance
Surveillance
Signage
Utilities / Smart Grid
Emergency Services
Waste Management

Things get interesting when these connected devices and services start creating

COMPOUND APPLICATIONS

within their own verticals and across industries:

FOR EXAMPLE

TRANSPORTATION + SMART CITIES

Sofia and her son Luis are on their way Downtown for an appointment.

Using the cars's parking details the vehicle schedules a mobile mechanic to change the oil while the two are away for the afternoon.

Wireless sensors embedded in the parking lot help direct the car to an open spot in the city while also initiating the parking fee.

In Downtown San Francisco 20-30% of all traffic congestion is caused by people hunting for a parking spot.

- San Francisco Municipal Transportation Agency (SFMTA)

HEALTHCARE + SMART HOME

Aging uncle Earl is still living isolated at his home and you are concerned about his safety.

Wireless sensors throughout his house help measure healthy activity levels, sleeping patterns and medication schedule.

Alerts are automatically sent to health care services and authorized family members if any abnormal activity is detected.

40 million adults age 65 and over will be living alone in the U.S, Canada and Europe.

- U.S. Department of Health and Human Services: Administration for Community Living (ACL)

Anna was being pressured to reduce her company's expenses for their new corporate office.

After speaking with experts she decided to install sensors to automate energy usage according to building occupancy, people flow, temperature, and other ambient conditions -- Improving the buildings overall efficiency.

Energy used by commercial and industrial buildings in the US creates nearly 50% of our national emissions of greenhouse gases.
- United States Environmental Protection Agency

Inevitably these integrations become more tightly coupled across time, location & services.

REAL-TIME SERVICE NETWORKS

- Appliance Monitoring
- Predictive Maintenance
- Service Technician / CRM
- Waste Management / Recycling

R Hotel Denver,
Industrial Washer #GHS40-2608

Location *ID: FC-RM #00243*
Manufacturer: *Appliance Park*
Louisville, KY ID: #45205343

Materials: *FC / SUS*
Sensor: *Vibration*
Connectivity: *Wireless LAN*

Connor, the Lead Maintenance Manager at the R Hotel in Denver receives a sensor notification that the pump body O-ring #6 on washing machine #230243 is starting to fail in the housekeeping laundry room.
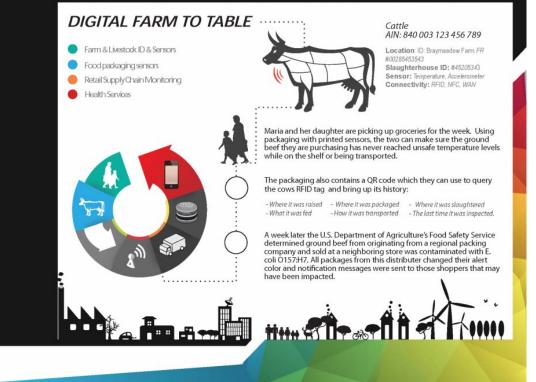
On his mobile, Connor prompts the machine to order a new part. This action triggers a bidding opportunity for local service technicians within the product's authorized maintenance network.

The request lays out:
- *Pricing parameters*
- *Timing requirements*
- *Machine history*
- *Part specs*
- *Predictive sensor measurements & alerts*

Tom from IA Appliances bids on the service request and receives a notification a few moments later that his bid was accepted.
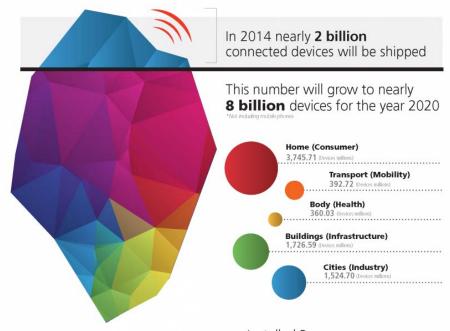
Within 1.5 hours, a service technician from IA Appliances is on site (Using a temporary facility access code for the wireless door lock) to replace the water pump. Connor sends a brief note on the service quality and IA Appliances releases a bid request for the part's raw materials to local recycling centers.

DIGITAL FARM TO TABLE

- ● Farm & Livestock ID & Sensors
- ● Food packaging sensors
- ● Retail Supply Chain Monitoring
- ● Health Services

Cattle
AIN: 840 003 123 456 789

Location: ID: Braymeadow Farm *FR* #00285453543
Slaughterhouse ID: #45205343
**Sensor:** *Temperature, Accelerometer*
Connectivity: *RFID, NFC, WAN*

Maria and her daughter are picking up groceries for the week. Using packaging with printed sensors, the two can make sure the ground beef they are purchasing has never reached unsafe temperature levels while on the shelf or being transported.

The packaging also contains a QR code which they can use to query the cows RFID tag and bring up its history:

- *Where it was raised*   - *Where it was packaged*   - *Where it was slaughtered*
- *What it was fed*   - *How it was transported*   - *The last time it was inspected.*

A week later the U.S. Department of Agriculture's Food Safety Service determined ground beef from originating from a regional packing company and sold at a neighboring store was contaminated with E. coli O157:H7. All packages from this distributer changed their alert color and notification messages were sent to those shoppers that may have been impacted.
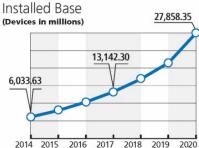
How large is the IoT Market?

In the not-too-distant future, hundreds of millions, then billions, of individuals and businesses with billions, then trillions, of smart, communicating devices will stretch the boundaries of current systems. Creating the potential to change the way we work, learn, entertain and innovate.

Connected Devices

In 2014 nearly **2 billion** connected devices will be shipped

This number will grow to nearly **8 billion** devices for the year 2020
Not including mobile phones

Home (Consumer)
3,745.71 (Devices millions)

Transport (Mobility)
392.72 (Devices millions)

Body (Health)
360.03 (Devices millions)

Buildings (Infrastructure)
1,726.59 (Devices millions)

Cities (Industry)
1,524.70 (Devices millions)

Installed Base
(Devices in millions)

27,858.35

13,142.30

6,033.63

2014 2015 2016 2017 2018 2019 2020

Business Impact

The implications of these trends are enormous. Vertically defined, stand-alone products and application markets will increasingly become a part of larger networked "horizontal" systems.

Revenue opportunities
from the Internet of Things:

2014

2017

2020

	2014	2017	2020
HOME CONSUMER	$79.4B	$180.3B	$397.8B
TRANSPORT MOBILITY	$10.4B	$29.4B	$76.1B
HEALTH BODY	$6.2B	$18.6B	$48.7B
BUILDINGS INFRASTRUCTURE	$25.0B	$77.0B	$210.2B
CITIES INDUSTRY	$59.2B	$129.8B	$270.0B

2014

180+
Billion in Revenue
in 2014

Managed Services
$86,919.93 (USD millions)
Data and Analytics
Systems Applications
Mobile and Cloud Computing
Value-Added Application Services

Enablement Hardware
$16,186.42 (USD millions)
Wireline or wireless module attached to
or embedded in each machine to be connected.

Network Services
$77,273.55 (USD millions)

2020

Managed Services
$571,845.77 (USD millions)

Enablement Hardware
$43,782.24 (USD millions)

Network Services
$387,453.46 (USD millions)

By **2020** this opportunity will grow to more than

$1

>$1 Trillion

INTERNET OF EVERYTHINGS

Internet of Everything

People
Connecting People in More Relevant, Valuable Ways

Process
Delivering the Right Information to the Right Person (or Machine) at the Right Time

IoE

Data
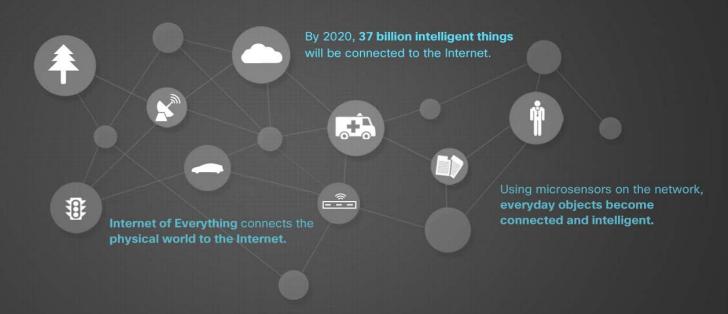Leveraging Data into More Useful Information for Decision Making

Things
Physical Devices and Objects Connected to the Internet and Each Other for Intelligent Decision Making

Today, more than **99% of things** in the physical world **are still not connected to the Internet.**

But a phenomenon called "The Internet of Everything" will wake up **everything you can imagine.**

By 2020, **37 billion intelligent things** will be connected to the Internet.

Internet of Everything connects the **physical world to the Internet.**

Using microsensors on the network, **everyday objects become connected and intelligent.**

The Internet of EVERYTHING

وب استراتژیک

۵

وب
استراتژیک

وب استراتژیک

بخشی از وب که بر بقاء و بسط تمدن مؤثر است.
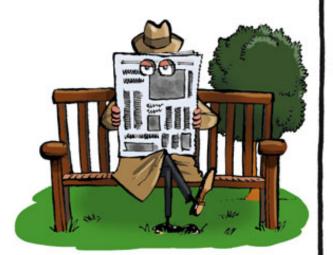
وب استراتژیک

تلفیق ایدئولوژی‌های : لیبرالیسم ارتباطی ـ سوسیالیسم اطلاعاتی

چـپ	راست
سوسیـالیـسـم	لیبـرالیـسـم
در اطلاعات	در ارتباطات
مشارکت ـ اعتماد ـ برابری	آزادی و رهایی
جمع‌گرایی *Collectivism*	تفردگرایی *Individualism*

THEN

NOW

Google

ADAMS

CARTOONIST OF THE YEAR

وب استراتژیک

۶

استراتژی اقدام در وب

زمین اقدام

زمین اقـدام	
اقـدام در زمین خـود	اقدام در زمین دشمن
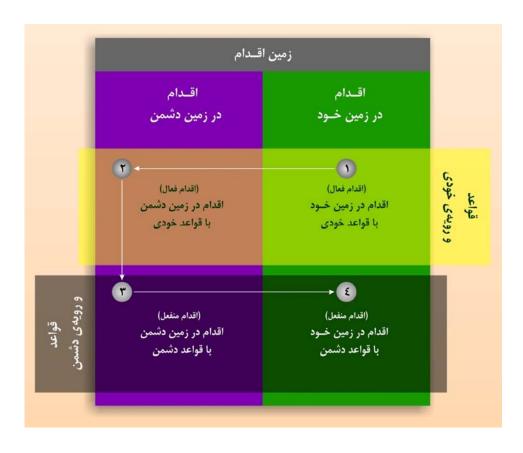
اقدام متقارن و اقدام نامتقارن

از دید «خودی»

	زمین اقـدام	
اقـدام در زمین دشمن		اقـدام در زمین خـود

قواعد و رویه‌ی خودی

۲ → **۱**

(اقدام فعال)
اقدام در زمین دشمن
با قواعد خودی

(اقدام فعال)
اقدام در زمین خـود
با قواعد خودی

قواعد و رویه‌ی دشمن

۳ → **٤**

(اقدام منفعل)
اقدام در زمین دشمن
با قواعد دشمن

(اقدام منفعل)
اقدام در زمین خـود
با قواعد دشمن

استراتژی اقدام در وب

اقدام‌های متقارن و نامتقارن

تـقـارن اقـدام		
اقدام متقارن	**اقدام نامتقارن**	
اقدام متقارن استراتژیکی	اقدام نامتقارن استراتژیکی	**استراتژیکی**
اقدام متقارن عـمـلـیـاتی	اقدام نامتقارن عـمـلـیـاتی	**عـمـلـیـاتی**
اقدام متقارن تاکـتـیـکی	اقدام نامتقارن تاکـتـیـکی	**تاکـتـیـکی**
اقدام متقارن تکـنـیـکی	اقدام نامتقارن تکـنـیـکی	**تکـنـیـکی**

سـطح اقـدام

استراتژی اقدام در وب

اقدام‌های متقارن و نامتقارن، مثبت و منفی

تـقـارن اقـدام					
اقدام متقارن		اقدام نامتقارن			
منفی –	مثبت +	منفی –	مثبت +		
۴	۳	۲	۱	استراتژیکی	سطح اقدام
۸	۷	۶	۵	عـمـلـیـاتی	
۱۲	۱۱	۱۰	۹	تاکـتـیـکی	
۱۶	۱۵	۱۴	۱۳	تکـنـیـکی	